



Strengthening the Allied Industrial Base

Vision

Build a **resilient allied industrial base** that accelerates innovation and strengthens global security.

Mission

Invest in **U.S. dual-use and defense-tech companies**, enabling them to scale manufacturing and partnerships across Korea and allied markets.

The Problem

- Startups have capital but lack **production capacity and trusted suppliers**.
- Scaling hardware requires **qualification, certification, and capital-intensive infrastructure**.
- Allies need **secure, local manufacturing** – not reliance on foreign supply chains.

“I will direct ... to accelerate adoption and integration of cost-effective and highly capable unmanned systems to transition to the force of the future.”

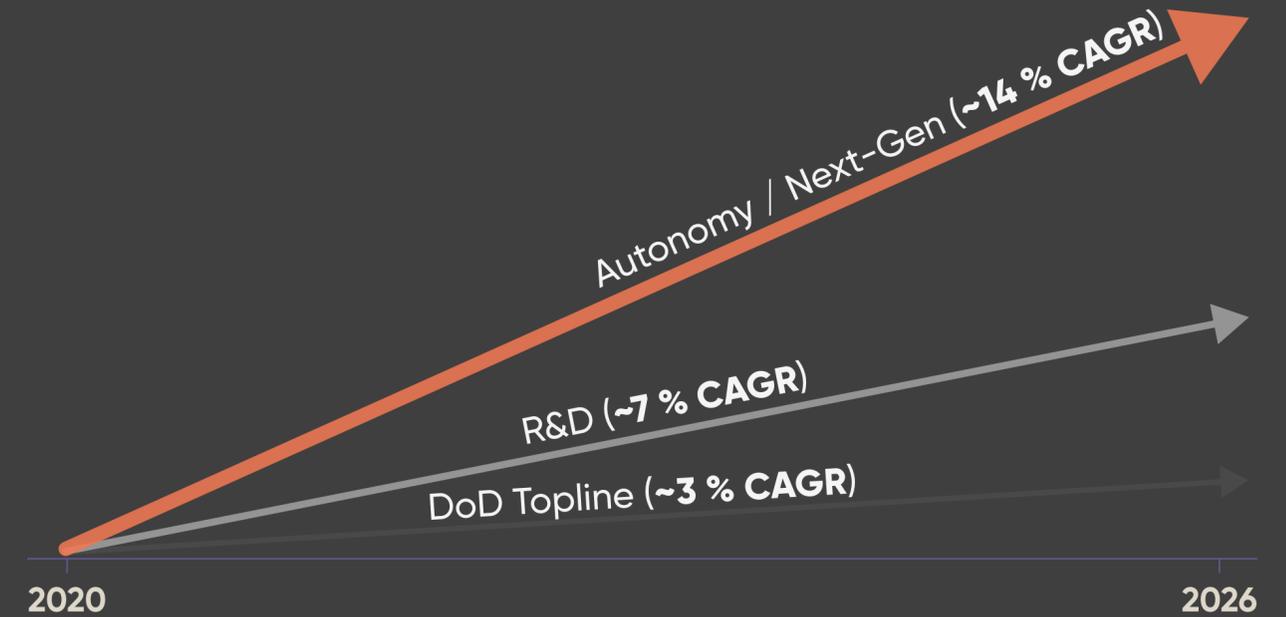
– U.S. Secretary of Defense, FY 25 Budget Address

A Budgetary & Technological Inflection Point

Global defense is shifting from legacy programs to autonomous, networked, and AI-driven systems – creating unprecedented industrial demand.

- **FY 26 budget near \$1 trillion** – largest in U.S. history (+13 % YoY).
- **Record \$180 B R&D (+25 % YoY)** driving next-gen autonomy and AI.
- **\$13.4 B "Autonomy" category (first ever)**
\$9.4B aerial | \$1.7B naval | \$734M undersea | \$1.2B software
- **+121 % boost in hypersonics and +52 % in missile defense** reflect modernization priorities.
- **Supply chains re-shoring from China** → U.S. & allies = massive industrial growth opportunity.

Modern defense is being rebuilt – and the next decade will be defined by who can build faster, cheaper, and in trusted allied networks.

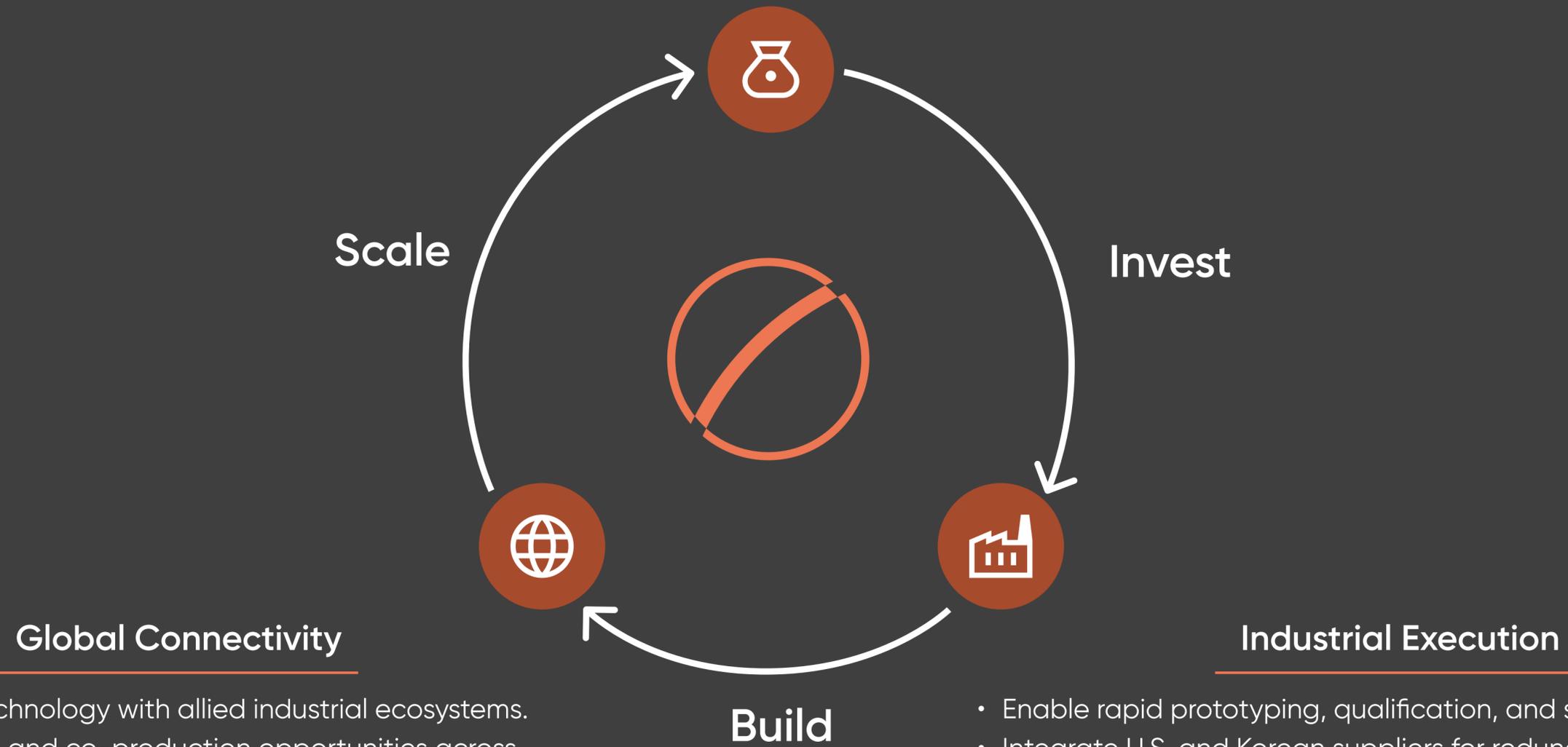


Autonomy and Next-Gen Defense budgets are compounding nearly 4× faster than total DoD spending. Legacy programs like the F-35 face a **↓ 98 %** funding cut in FY 26 – highlighting the shift toward AI-enabled and unmanned systems.

Our Model – Capital + Capability + Connectivity

Capital at Scale

- Strategic, long-term funding from sovereign and institutional partners.
- Focused on dual-use, defense, and advanced manufacturing growth.



Global Connectivity

- Bridge U.S. technology with allied industrial ecosystems.
- Unlock export and co-production opportunities across partner markets.

Industrial Execution

- Enable rapid prototyping, qualification, and scalable production.
- Integrate U.S. and Korean suppliers for redundancy and cost efficiency.

Anchored by Korea's Leading Investment & Aerospace Partners



IMM Investment

Capital Strength

- Korea's largest private investment group (**\$15 B+ AUM; 200+ portfolio companies**).
- One of Korea's leading alternative investment firms, managing multi-asset funds across **venture, growth equity, and infrastructure**.
- Backed by sovereign LPs such as the **Korea Investment Corporation (KIC)** and the **National Pension Service (NPS)**.
- Deep expertise in **cross-border PE/VC** and strategic alliances.
- Serves as Arcova's capital and governance anchor for allied funding.



KencoA Aerospace

Manufacturing Capability

- Tier-1 aerospace manufacturer serving **Lockheed Martin, Boeing, Gulfstream, and SpaceX**.
- Dual-continent facilities in **Eastman (GA, U.S.)** and **Sacheon (Korea)**; **AS9100 & NADCAP certified**.
- End-to-end capabilities spanning **raw-material logistics, precision machining, sheet-metal fabrication, assembly, and MRO** services.
- Recipient of multiple **Presidential Export Awards** for advancing Korea's aerospace industry.

Together, they form Arcova's foundation – Capital + Capability – enabling dual-continent scale for defense and dual-use companies.

The Team – Operators, Builders, Connectors



Eric Jackson

- Former Head of U.S. Marketing at PayPal; early PayPal Mafia member.
- Co-founder & former CEO of CapLinked.
- 25+ years building and scaling tech companies.
- Deep network across the U.S. tech and defense sectors.
- Stanford University graduate.



Kenneth Lee

- CEO of Kencoa Aerospace, overseeing global operations across the U.S. and Korea.
- Over a decade of cross-border aerospace M&A and capital-markets experience.
- Spearheaded Kencoa's expansion into the U.S. defense supply chain.
- MBA – USC; BA – Seoul National University.



Brian Shin

- Former Product Manager at Adobe, leading analytics & automation products.
- 9+ years building AI-driven analytics, automation, and enterprise SaaS solutions.
- Leads Arcova's strategy and cross-border partnerships.
- Carnegie Mellon University graduate.

What We Bring Beyond Capital – Where We Build

What We Bring Beyond Capital



Capital Speed

Fast, aligned funding from institutional and sovereign partners.



Manufacturing Depth

Certified production across the U.S. and Korea for rapid scale-up.



Allied Access

Bridge to Korea's industrial and government networks for market entry.

Where We Build



Defense Tech

Next-generation platforms and systems for modern deterrence.



Dual-Use AI

Analytics and automation for defense and enterprise



Deep Tech

Advanced manufacturing, materials, and energy innovations driving resilience.



arcova

Strengthening the Allied Industrial Base – Together